

# Hideki Thurgood Kanoh

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Hideki Thurgood Kanoh has been practicing in the area of labor and employment and currently devotes his practice exclusively to this area from the viewpoint of employers and companies (instead of employees and workers), such as follows:

#### I. Collective Labor-Matters

(Collective Bargaining Sessions with Labor Unions, Concerted Activities (Strike, Picketing, and so on) of Labor Unions)

#### II. Individual Employment Matters

(Dismissal and Voluntary Resignation, Disciplinary Actions, Internal Transfer, External Secondment, Confusion between Workers Dispatch and Service-Providing Contract, Job Search, Employment of Aged People and Disabled People, Establishment of Wage Payment Systems and Retirement Benefit Systems, Implementation of Pay-per-Performance Systems, Sexual Harassment, Bullying, Mental Health, Occupational Safety and Health, Preparation of and Amendment to Work Rules of Employment, Preparation of Employment Contracts, Fixed-Term Employment Contracts, Executive Service Agreements, Prevention of Infringement of Corporate Data by Employees, Companies' Protection and Transfer of Employees' Data, Companies' Rights Subsisting in Employees' Invention or Works of Authorship, Whistle-blowing, Employment of Non-Japanese Workers and their Residing Permit, etc.)

#### III. Labor Insurance, Social Insurance and Pension Plans

(Workers Accident Compensation Insurance, Unemployment Insurance, Health Insurance, Welfare Pension Insurance, Defined Contribution Pension Plan, Defined Benefit Pension Plan, Welfare Pension Fund, Tax-Qualified Retirement Pension, etc.)

IV. Labor and Employment Related Dispute Resolution and Litigation

(Labor-Related and Employment-Related Litigation, Mediation on Individual Employment Dispute, Employment Tribunal Dispute Resolution, Remedy for Unfair Labor Practices, etc.)

Thurgood acts on behalf of both Japanese and non-Japanese multinational companies, advising them on all aspects of labor and employment. Although he advises companies on ways to avert formal labor and employment disputes, he is also an experienced labor and employment litigator, having successfully defended many cases. He has written and lectured extensively on labor and employment matters in addition to matters unrelated to labor and employment law.

Labor and Employment Labor and Employment Dealing with the

Disputes Labor Unions Regulators

Working Conditions including Salary, Retirement Allowance, and

Severance Matters Pension

Safety and Well-being of Employees including Mental Health

Harassment Issues
Labor and Employment Law

Compliance

Labor and Employment Issues Associated with Corporate

Restructuring

Social Insurance and Labor Insurance

Drafting and Review of Work Rules and Employment Non-regular

Contracts Employment

Executive (Board Members and Auditors)

Immigration-related Services Issues

Internal investigations and organizing third-party Accounting committees fraud

Corporate criminal

Information leakage Anti-social forces defense Anti-bribery regulations

Topics

Management

Government Investigations and Crisis

Achievements The Legal 500 Asia Pacific 2024

Jan 17, 2024

Who's Who Legal: Japan 2023

Achievements Oct 4, 2023

Achievements asialaw 2023-24

Sep 14, 2023

### **Practice Groups**

Labor Law Group

#### Background

1991 The University of Tokyo (LL.B.)1993 The University of Tokyo (LL.M.)

1993 - 1995 The Legal Training and Research Institute of the Supreme Court of Japan

1995 Cornell Law School (LL.M.)

1999 - 2000 Associated with Lillick & Charles (currently Nixon & Peabody) in San

Francisco

2004 Inaugurated as a partner at Anderson Mori and Tomotsune

2016 - 2019 Part-time Lecturer, Aoyama Gakuin University, Graduate School of Law

### **Publications**

American Bar Association.

Due Diligence Investigations and the Whistleblower Protection Act

Nov 2005

# Lectures

| International Employment Law Forum Cambridge Forum   | Jun 14, 2023   |
|--|----------------|
| International Employment Law Forum Cambridge Forum   | Jun 15, 2022   |
| Labor & Employment Law JCIS  | Nov 5, 2021    |
| Unilateral Termination of Employees & Hot Topics on Labor & Employment Law in Japan JCIS   | Oct 4, 2019    |
| International Forum on Employment Law Cambridge Forums Inc   | Jun 9-11, 2019 |
| Dispute resolution: developments in international employment litigation and alternative dispute resolution  Crown Leadership                               | 2013           |
| International Group  | 2010           |
| Trends in International Employment Part 1: What role does employment regulation have in boosting economic growth?  Crown  Leadership International Group   | 2013           |
| Managing Unilateral Termination of Employees Whose Performance is Poor  The American Chamber of Commerce in Japan (ACCJ)                                   | 2013           |
| Unilateral Termination of Employees, and Attempt to Persuade Them Dai-ichi Hoki Co., Ltd.  | 2013           |
| New ways of work and new employer challenges IBA Employment and Discrimination Law Conference  | 2013           |
| Bullying & Sexual Harassment in Workplaces and Maintenance of Mental Health of Employees Dai-ichi Hoki Co., Ltd.   | 2012           |
| Labor/employment law in Asia and how to deal with labor/employment issues therein Chubu Productivity Center  | 2012           |
| Basic Legal Practice for Dispatched Workers Management Research Group  | 2012           |
| Amendments to the Statue, Fictitious 26 Administratively Selected Types of Job, and Fictitious Service-Providing Agreement CCH International Conference    | 2012           |
| Difficulty in Unilateral Termination of Employees CCH International Conference   | 2012           |
| Bullying & Sexual Harassment CCH International Conference  | 2012           |
| Basic Legal Practice for Dispatched Workers Management Research Group  | 2012           |
| Legal Practice for Unilateral Termination of Employees with poor performance  Japan Planning Institute (JPI)   | 2012           |
| Bullying & Harassment in Japan International Bar Association   | 2012           |
| Countermeasures for new type Depression Japan Readers Association  | 2012           |
| Basic Legal practice for Dispatched workers JMA Management Center Inc.   | 2012           |
| Legal Practice for Unilateral Termination of Employees with poor performance  Japan Planning Institute (JPI)   | 2012           |
| How to explain Japanese Labor and Employment practice Rules to non-Japanese supervisors - Basics on unilateral termination CCH and Dai-ichi Hoki Co., Ltd. | 2011           |
| Worker Dispatch - focusing on basic points only CCH International Conference   | 2011           |
| Recent trends and legal tasks regarding Dispatched Workers - Mainly focusing on rectifying recommendation Letters and control                              | 2011           |
| over fictitious service-providing contracts and over fictitious 26 Administratively Selected types of Job  Aichi Prefecture Labor Association              |                |
| Resignation and Unilateral Termination of mentally sick employees Sompo Japan Healthcare Services Inc  | 2011           |
| Basic Legal Practice for Dispatched Workers JMA Management Center Inc.   | 2011           |
| Enabling non-Japanese supervisors to understand Japanese Labor and Employment rules - various points regarding unilateral                                  | 2011           |
| termination CCH and Staff Advisor  |                |
| Work Rules Of Employment & Termination Of Employees Due To Their Poor Performance CCH International Conference   | 2011           |
| Current situation and challenges of Mental Health maintenance of in workplaces Japan Readers Association   | 2011           |
| Basic Seminar on Recruitment Employment Management Training Centre   | 2011           |
| Human Resources Legal Update International Bankers Association   | 2011           |
| Legal Practice for Dispatched Workers JMA Management Center Inc.   | 2011           |
| Basic Seminar on investigation, facts, and post-actions regarding sexual harassment and bullying Management Research Group                                 | 2011           |

| Basic Legal Issues for Recruitment, Employment and Termination of Employment JMA Management Center Inc.   | 2011 |
|---|------|
| Labor Management that enhances humans resources development while protecting compliance ~Focusing on labor turnover~"  Japan Corporate Auditors Association | 2010 |
| The possibility of downsizing and payment deduction in depression Takara Printing Co., Ltd  | 2010 |
| Severance of Regular Employees CCH International Conference   | 2010 |
| Impact of Deteriorating Mental Health and Practical Countermeasure JMA Management Center Inc.   | 2010 |
| Positive mental health for strategic investment in Human Capital - Social resource related problem and direction of solutions                               | 2010 |
| Sompo Japan Healthcare Services   |      |
| Basic Legal Practice for Dispatched Workers Management Research Group   | 2010 |
| Basic Legal Practice for Dispatched Workers JMA Management Center Inc.  | 2010 |
| Legal Practice for Dispatched Workers Takara Printing Co., Ltd.   | 2010 |
| Investigations on Bullying & Sexual Harassment CCH International Conference   | 2010 |
| Basic Legal Issues for Recruitment, Employment and Termination of Employment JMA Management Center Inc.   | 2010 |
| Impact of Deteriorating Mental Health and Practical Countermeasure Takara Printing Co.,Ltd.   | 2010 |
| Considering Risk of Workers' compensation and Current Situation and Countermeasures for Labor Management Issue MD. Net                                      | 2010 |
| Legal Practice for Sexual harassment and Bullying Management Research Group   | 2010 |
| Legal Practice for Employment of Dispatched Worker and Part-Timer  JMA Management Center Inc.   | 2010 |
| Impact of Deteriorating Mental Health and Practical Countermeasure Sompo Japan Healthcare Services  | 2010 |
| Impact of Deteriorating Mental Health and Practical Countermeasure NEC Users Association  | 2010 |
| Legal Practice for Dispatched Workers Management Research Group   | 2010 |
| Basic Legal Issues for Recruitment, Employment and Termination of Employment  JMA Management Center Inc.  | 2009 |
| Latest Developments of Labor/Employment Law   | 2009 |
| Legal Practice for Dispatched Workers Management Training Centre  | 2009 |
| Basic Knowledge on Overtime Work and Basic Seminar for Solution to Issues relating Unpaid Wages for Overtime Work   | 2009 |
| Management Research Group   | 2007 |
| Impact of Deteriorating Mental Health and Practical Countermeasure Sompo Japan Healthcare Services  | 2009 |
| Basic Seminar on Sexual Harassment & Bullying Management Research Group   | 2009 |
| Downsizing, Payment Deduction and Legal Risks Management Research Group   | 2009 |
| Impact Brought on by Deterioration of Mental Health   | 2009 |
| Impact Brought on by Deterioration of Mental Health JMA Management Center Inc.  | 2009 |
| How Employers Should Handle Cases of Workers with Mental Stress CCH International Conference  | 2009 |
| Legal Practice for Dispatched Worker and Terminable Contract Workers JMA Management Center Inc.   | 2009 |
| Basic Seminar for Working Hours and Extra Wages for Overtime Work Management Training Centre  | 2009 |
| Reexamination of Rules of Employment posed by Amendments to Labor Law Relocation International  | 2009 |
| Downsizing, Payment Deduction and Legal Risks   | 2009 |
| Basic Seminar for Countermeasures for Issues regarding Downsizing and Turnover Management Training Center   | 2009 |
| Working Hours And Failure To Pay Overtime Work Allowances CCH International Conference  | 2009 |
| Mental Risks Held by Corporations MD. Net   | 2009 |
| Basic Legal Issues for Recruitment, Employment and Termination of Employment  JMA Management Center Inc.  | 2009 |
| Worker Dispatch & Workers With a Limited Period of Employment CCH International Conference  | 2009 |
| Mental Risks Held by Corporations MD. Net   | 2009 |
| Practical Noteworthy Points for Return of Employee with Deteriorated Mental Health to Workplace Depression Rework Research                                  | 2009 |
| Association   |      |
| Legal Issues and Noteworthy Points for Personnel and Labor Matters Succeeding Corporate Reorganization - Basic Seminar Made                                 | 2009 |
| from Viewpoints of Personnel and Labor Law Practitioner Management Training Center  |      |
| Legal Practice for Employment of Dispatched Worker and Part-Timer JMA Management Center Inc.  | 2009 |
| Basic Legal Issues for Recruitment, Employment and Termination of Employment JMA Management Center Inc.   | 2008 |
| Mental Health Support Club Sompo Japan Healthcare Services  | 2008 |
|   |      |

| Working Hours And Failure To Pay Overtime Work Allowances CCH International Conference  | 2008         |
|---|--------------|
| Basic Knowledge and Practical Noteworthy Points for Employment and Termination of Employment of Company Which Aims to   | 2008         |
| Become Attractive Management Training Center  |              |
| Seminar on Legal Issues for Mental Health JMA Management Center Inc.  | 2008         |
| Understanding how Asian employment law applies to and affects foreign expatriates seconded to work in MNC's Asian operations International Bar Association Conference | 2008         |
| Addressing Directly Mental Health Issues - Obligations to be Exercised by Enterprise Management Training Center   | 2008         |
| Impact of Deteriorating Mental Health and Practical Countermeasure Sompo Japan Healthcare Services  | 2008         |
| Impact of Deteriorating Metal Health on Management Kabushiki Kaisha Peace Mind  | 2008         |
| Seminar on Legal Issues for Employment of Dispatched Worker and Part-Timer JMA Management Center Inc.   | 2008         |
| Seminar on Legal Issues for Mental Health JMA Management Center Inc.  | 2008         |
| Recent Movements in Japanese Labor Law and Termination of Employment CCH International Conference   | 2008         |
| Basic Seminar on Recruitment, Employment and Termination of Employment JMA Management Center Inc.   | 2008         |
| Mental Health Support Club Sompo Japan Healthcare Services  | 2008         |
| Company's Risk and Countermeasures for Overwork Management Training Center  | 2008         |
| Workers Without Borders: The Age of Global Employee Annual Conference of Inter Pacific Bar Association  | 2008         |
| Employee with Mental Disorder - Countermeasures and Personnel Management Based on Recent Legal Risk Management  | 2008         |
| Sompo Japan Healthcare Services   |              |
| Employment of Atypical Worker Business Art  | 2008         |
| Mental Healthcare Countermeasures as Business Strategy Sompo Japan Healthcare Services  | 2007         |
| Employment of Atypical Worker Business Art  | 2007         |
| Recent Movement in Japanese Labor Law   | 2007         |
| Various Issues for Establishment, Development and Termination of Labor Contract Management Training Center  | 2007         |
| Company's' Countermeasures for Bullying and Harassment Lexis Nexis  | 2007         |
| Company's' Countermeasures for Bullying and Harassment Institute for Financial Affairs  | 2007         |
| Company's Impact and Practical Response to Not Paying Overtime Work, Work on Days-off and Late-Night Work  Management   | 2007         |
| Training Center   |              |
| Practical Labor Seminar for Mental Health Japan Research Institute for New Systems of Society   | 2007         |
| The Equal Employment Act, Impact and Countermeasures for Sexual Harassment and Power Harassment Management Training  Center   | 2007         |
| Camouflage Contracting, Camouflage Subcontracting and Worker Dispatching Practice Management Research Group   | 2007         |
| Making Serious Efforts for "Mental Health" - Company's Responsibilities and Practice-  Management Training Center   | 2007         |
| Corporate Personnel Management and Labor Law lectured at Doshisha University Graduate School of Law with Professor  | 2007         |
| Takashi Shimoi  |              |
| How Employers Should Handle Cases of Employees with Mental Stress   | Jun 15, 2006 |
| Risk and Practical Countermeasures for "Overtime Work" - Movement of Regulatory Administration in Overtime Without Pay and  | 2006         |
| Practical Countermeasures for "Mental Health" Caused by Crushing Labor Corporate Legal Practice Institute   |              |
| Labor Management for Protection and Utilization of Information and Intellectual Property  Association of Copyright for Computer Software                              | 2006         |
| Camouflage Contracting, Camouflage Subcontracting and Worker Dispatching Practice Management Research Group   | 2006         |
| Making Serious Efforts for "Mental Health" - Company's Responsibilities and Practice- Management Training Center  | 2006         |
| Violation of Laws, Official's Instructions and Compulsory Efforts under Labor Law Practice which Considerable Companies Are Easy                                      | 2006         |
| to Lapse into Management Training Center  |              |
| Issues Concerning Agreement and Development of Employment Contract and Countermeasures Thereto Management Training  Center  | 2006         |
| Basic Course in Termination of Employment and Legal Precautions and Practical Countermeasures to be Taken for Atypical  | 2006         |
| Employment Management Training Center   |              |
| Basic Course in Contemporary Issues and Legal Precautions and Practical Countermeasures to be Taken in Employment and   | 2006         |
| Separation Business Research Institute  |              |

| Company's' Countermeasures for Harassment Institute for Financial Affairs   | 2006 |
|---|------|
| Non-depreciable "Employee's Mental Health", Company's' Responsibilities and Countermeasures Management Training Center  | 2006 |
| Company's Impact and Practical Response to Not Paying Overtime Work Management Training Center  | 2006 |
| Latest Developments on Labor/Employment Law in Japan & Preparation of Employment Contracts CCH International Conference   | 2006 |
| Non-depreciable "Employee's Mental Health", Company's' Responsibilities and Countermeasures Management Training Center  | 2006 |
| Industrial Tribunal System and Unfair Labor Practice Remedies Chuo University Graduate School of Law  | 2006 |
| Risk of Leading Criminal Cases by Not Paying Overtime Work and Practical Countermeasures Taken by Personnel Department Institute for Financial Affairs                      | 2006 |
| Company's' Responsibilities and Countermeasures for Bullying (Power Harassment) and Sexual Harassment  Management  Training Center  | 2006 |
| Company's Impact and Practical Response to Not Paying Overtime Work Management Training Center  | 2005 |
| Labor Management for Protection and Utilization of Information and Intellectual Property  Association of Copyright of Computer  Software                                    | 2005 |
| Recent Amendments on Laws Relating to Labor and Employment Management Training Center   | 2005 |
| Personal Information and Company's Confidentiality Management Training Center   | 2005 |
| Non-depreciable "Employee's Mental Health", Company's' Responsibilities and Countermeasures Management Training Center  | 2005 |
| Company's Impact on Rapidly Increasing Not Paying Overtime Work and Its Countermeasures Management Training Center  | 2005 |
| Companys' Responsibilities and Countermeasures for Never Decreasing "Intra-Company Harassment" Management Training Center   | 2005 |
| Current Status of Leaks of intellectual Property and Corporate Data and Practical Precautions Management Training Center  | 2005 |
| "Labor Tribunal System" American Chambers of Commerce in Japan  | 2004 |
| Sexual Harassment & Bullying Management Training Center   | 2004 |
| Overtime Work Allowances Management Training Center   | 2004 |
| The Employment Contract: Get It Right Or Pay The Price CCH International Conference   | 2004 |
| Perils of Not Paying Overtime Work in Japan In-House Congress   | 2004 |
| Risk Management, Managing Information to Prevent Leaks of Corporate Secrets by Researchers and Engineers in Business  Collaborations Business Research Foundation Institute | 2003 |
| Flexible Work Hours Institute of Physical and Chemical Research   | 2003 |
| Business Know-how, Trade Secret Confidentiality Agreements, and In-House Management Systems Business Research   | 2002 |
| Foundation Institute  |      |
| Managing Personal Information and Intellectual Property Protection Computer Software Copyright Association  | 2002 |
| Intellectual Property Rights and Labor Law in the Digital Age Computer Software Copyright Association   | 2001 |

# Achievements

| Jan 17, 2024 | The Legal 500 Asia Pacific 2024 |
|--------------|---------------------------------|
| Oct 4, 2023  | Who's Who Legal: Japan 2023     |
| Sep 14, 2023 | asialaw 2023-24                 |
| Apr 20, 2023 | The Best Lawyers in Japan™ 2024 |
| Jan 11, 2023 | The Legal 500 Asia Pacific 2023 |
| Dec 15, 2022 | Chambers Asia-Pacific 2023      |
| Sep 22, 2022 | Who's Who Legal: Japan 2022     |
| Sep 16, 2022 | Asialaw Profiles 2023           |
| Apr 14, 2022 | Best Lawyers 2023               |
| Jan 13, 2022 | The Legal 500 Asia Pacific 2022 |
| Dec 16, 2021 | Chambers Asia-Pacific 2022      |
| Oct 9, 2021  | Who's Who Legal: Japan 2021     |
| Sep 17, 2021 | Asialaw Profiles 2022           |
| Apr 15, 2021 | Best Lawyers 2022               |
| Jan 13, 2021 | The Legal 500 Asia Pacific 2021 |

| Dec 15, 2020 | Chambers Asia-Pacific 2021      |
|--------------|---------------------------------|
| Sep 17, 2020 | Asialaw Profiles 2021           |
| Sep 1, 2020  | Who's Who Legal: Japan 2020     |
| Apr 9, 2020  | Best Lawyers 2021               |
| Jan 20, 2020 | The Legal 500 Asia Pacific 2020 |
| Dec 6, 2019  | Chambers Asia-Pacific 2020      |
| Nov 29, 2019 | Who's Who Legal: Japan 2019     |
| Sep 19, 2019 | Asialaw Profiles 2020           |
| Apr 4, 2019  | Best Lawyers 2020               |
| Jan 17, 2019 | The Legal 500 Asia Pacific 2019 |
| Nov 30, 2018 | Chambers Asia 2019              |
| Nov 7, 2018  | Who's Who Legal: Japan 2018     |
| Dec 7, 2017  | Chambers Asia 2018              |
| Nov 2, 2017  | Who's Who Legal: Japan 2017     |
| Jan 13, 2017 | Chambers Asia 2017              |
| Nov 2, 2016  | Who's Who Legal: Japan 2016     |
| Feb 9, 2016  | Chambers Asia 2016              |
| Sep 1, 2015  | Who's Who Legal: Japan 2015     |
| Feb 13, 2015 | Chambers Asia 2015              |
| Nov 20, 2014 | The Legal 500 Asia Pacific 2015 |
| Oct 30, 2014 | Who's Who Legal: Japan 2014     |
| Feb 18, 2014 | Chambers Asia 2014              |
| Nov 13, 2013 | The Legal 500 Asia Pacific 2014 |
| Mar 4, 2013  | Chambers Asia 2013              |
| Nov 30, 2012 | The Legal 500 Asia Pacific 2013 |
| Jul 17, 2012 | Best Lawyers 2012               |
| Feb 24, 2012 | Chambers Asia 2012              |
| Sep 14, 2010 | Best Lawyers 2010               |
| Dec 2, 2008  | Chambers Asia 2009              |
|              |                                 |

# **Professional Admissions**

Japan (1995)

# **Professional and Academic Associations**

Tokyo Bar Association

# Languages

Japanese (first

language) English